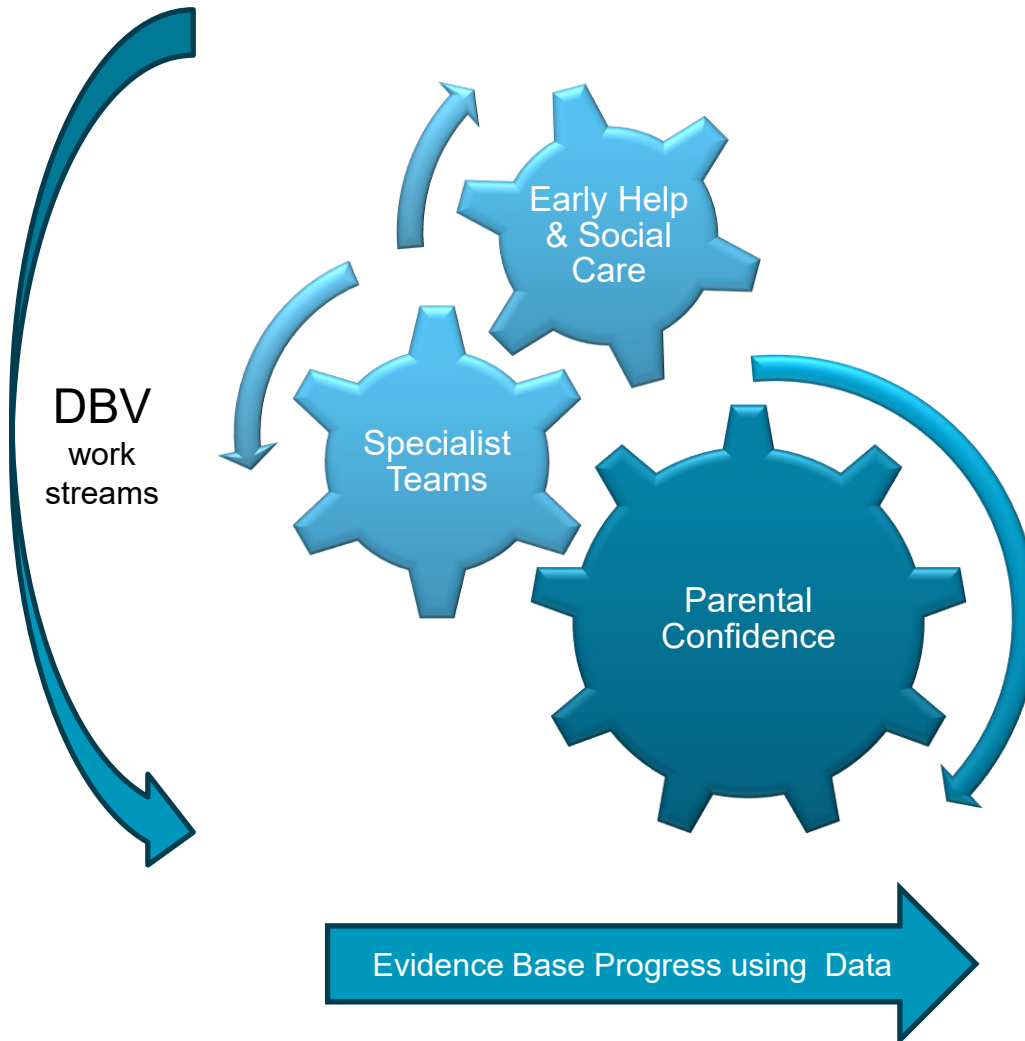**Rutland Delivering Better Value (DBV) in SEND**

SCHOOLS FORUM Update Report

Date: 1ST February 2024

Reporting Period: Oct – Dec 2023

Rutland's Approach to Delivering Better Value (DBV)

DBV
work
streams

Early Help & Social Care

Specialist Teams

Parental Confidence

Evidence Base Progress using Data

The key to slowing the EHCP requests down is linked to increasing paranal confidence in Rutland's Ordinarily available provision across mainstream schools.

The DBV Programme will work hand in glove with the SSP work.

Rutland DBV: Workstream 1 Update Report

Date of report	10/01/2024
Work Status	Amber/ Green rating

Workstream Name:	**Parental Confidence**
Workstream Lead:	Kulwinder Bola
Reporting Period:	Oct - Dec 2023
Target/ Stretch Benefits:	£484,357/ £669,856
Budget (18 months):	£154,758

Workstream Objectives & Approach	Engaging **all** Parents & Carers. Initial interaction strategy with increased clarity of opportunity for support, how to find information. Creation of a map that shows what the provision will be without an EHCP or what you are able to access in terms of support. Programme of engagement to improve the narrative around recent changes and increase confidence in local mainstream provisions and SEN Units. The workstream will be supported by an independent facilitator, who is an expert by experience, to build upon existing work with parent carer voice and the Rutland Collaborative, to engaging increased numbers of families and embed parental participation in system change through a carefully structured tasks and working groups. CYP to be supported through this workstream to enable greater understanding and influencing of community perceptions of inclusion.

Area/ Project	Progress RAG	What is planned or has been achieved (Oct-Dec 2023)
Participation and Engagement Lead Practitioner	Green	Position filled on 1st Dec 2023 - Post holder leads on co-ordinating parental group to collect views and ensure there is process of co-production across all workstreams to support parental confidence across the changing SEND System in RCC
Independent Facilitator	Green/ Amber	An independent facilitator - **an expert by experience**, to broaden scope and scale to influence wider parent groups, and to reshape negative perceptions of the system. Three workshops out four have been held (Early Intervention, Early Years, Inclusive Schools) the fourth due on 29th Jan 2024 will be on Special Schools
Creation of accessible resources for Parent Carers, and for RPCV to lead on Peer training to support improved emotional wellbeing	Amber/Red	Plans underway to co-produce a pathway for accessing support relating to SLC needs, Neurodiversity using the graduated approach, Peer support via Healthy Parent Carer Programme, creating / signposting to self help videos, to support a range of SEND needs, greater understanding of the ordinarily availed offer of support within RCC (SSP enhanced offer).
CYP Engagement Events	Green/Amber	Using local network of YP forums to support the Early Intervention and Inclusive schools' workshops – **need to seek views for Special schools workstream too.**

Rutland DBV: Workstream 2 Update Report

Date of report	10/01/2024
Work Status	Amber/ Green rating

Workstream Name:	**Specialist Teams**
Workstream Lead:	Kulwinder Bola
Reporting Period:	Oct - Dec 2023
Target/ Stretch Benefits:	£2,185,213/ £3,951,227
Budget (18 months):	£457,737

Workstream Objectives & Approach	A small, but highly skilled team of Advisors for Teaching and Learning (ATL) for SEND, will provide direct, hands-on support, training and advice for school SENDCo's, so that schools can demonstrate the impact of change in practice. Some schools will require more intensive support as they are not as far along their inclusive practice journey. The ATL for SEND will coach, advise and develop the graduated response pathway for all schools to follow pre and post- EHCP. The ATL for SEND, will identify training needs and facilitate where appropriate. Act as a guide for schools to bring in targeted support at the right time, for example SALT, OT or Mental Health, above and beyond what the NHS can offer. This will be swift and responsive. Working in partnership with the Schools Support Partnership and the ICB for ongoing sustainability, potential for traded service. Resources will be deployed intelligently across EY, primary and secondary where children are identified as most at risk of escalating to an EHCP or where children with an EHCP are most at risk of escalating out of mainstream.

Area/ Project	Progress RAG	What has been achieved (Oct-Dec 2023)
Advisor for Teaching & Learning (ATL) for SEND	Green/ Amber	Secondments opportunities have been identified and discussed with LCC who have two people for the two positions RCC have. JD have been drafted, and shared with LCC. **Need to draft the Contracts** for end of Jan / 1st Feb 2024 start.
Training programme for schools	Green/ Amber	Training programme is under development. **AET license, RCC to apply**.
EHCP and Quality Lead for SEND	Green/ Amber	The paperwork to recruit a Fixed term post is compete – **awaiting internal approval to advertise externally**.
Nurture Hubs	Green	Funding to support 10 schools identified from DBV funds, expression of interest will be managed by Nurture Hub lead.

Rutland DBV: Workstream 3 Update Report

Date of report	10/01/2024
Work Status	Amber/ red rating

Workstream Name:	**Social Support and Early Intervention**
Workstream Lead:	Kulwinder Bola
Reporting Period:	Oct - Dec 2023
Target/ Stretch Benefits:	£103, 584/ £112,469
Budget (18 months):	£19,840

Workstream Objectives & Approach	Social support for children and families to be provided through Early Help with a dedicated resource whose focus is increasing reach and facilitating additional social and community support for children, young people and families with SEND. The role will work to create healthy communities of support that ensures the pathways are appropriate and ideal for each CYP. To embed long-term sustainability of appropriate support for CYP and families through increased community led groups and activities. The main bulk of activity funded through RCC Communities Transformation programme.

Area/ Project	Progress RAG	What is planned or has been achieved (Oct-Dec 2023)
Community Support via Peer Mentors	Amber/Red	Drafting of initial thoughts on how to increase the community support to SEND families by additional capacity and value added to Family Hub. Aim is to support SEND families to navigate SEND services and offer peer support via Peer mentoring and ensure greater access to EY and EH pathways / opportunities at the right time.
Introduce SLCN support in early years coupled with parental advice and information on early communication support	Amber/Red	To Identify the type of speech language support needed to support families at home with children with SEND, use the finding to create a parent friendly toolkit, with settings using drop-in sessions for SEND families to learn how to apply the .learning from the toolkit.
Introduce wider social care offer with a view to offering short breaks to all SEND families	Amber/Red	Co-produce opportunities in the wider community/third sector to offer better support to SEND families to access leisure and short breaks together using community facilities. E.g. family swims in community pool

Rutland DBV: Workstream 4 Update Report

Date of report	**10/01/2024**
Work Status	**Amber/ Green rating**

Workstream Name:	**Data and Infrastructure**
Workstream Lead:	Kulwinder Bola
Reporting Period:	Oct - Dec 2023
Target/ Stretch Benefits:	£103,584/ £112,469
Budget (18 months):	£367,655

Workstream Objectives & Approach	Dedicated resources to support our data management system ensuring it is fit for purpose and make necessary improvements. Improve the process for generation and recording of data. Exploring data visualization tools to improve decision making across the system, especially intelligent commissioning. Increasing knowledge of children with SEN Support and those whose needs might escalate. Ability to support DBV workstreams in data, case management and reporting. This workstream also manages Programme Management and Finance capacity to ensure successful delivery of the DBV programme and financial accountability and ensure that the programme delivers the desired impacts on both system change and financial targets.

Area/ Project	Progress RAG	What is planned or has been achieved (Oct-Dec 2023)
Data	Amber /red	Discussions held with data leads in RCC on how to assemble and organise the various data sets in exitance. We have the capability and capacity to design and deliver better SEND data recording and reports to inform practice changes, and DBV adds contribution to RCC costs, and need to work as SEND system to ensure the data is useful across the area.
SEND Improvement Programme Manager	Green	This post was filled on 1st November 2023
Legal	Amber	Discussion with RCC legal as to what support they can provide as well as what local law firms can offer – awaiting quote from legal firm showing the cost for training RCC SEND staff
Finance capacity to deliver the Programme.	Green	First DBV reporting to DfE for Oct-Dec 2023 submitted – and accepted.
Project management and delivery support	Green	This post was filled on 1st Oct 2023

RAG Rating Definitions

RAG	Priority Status	Project Status	Milestone Status
Green	**Highly confident:** Successful delivery of all projects, including associated targets is **highly likely (100%)**. **Highly likely that targets will be met as a result of the impact of currently planned interventions.**	**On track:** All major and minor deliverables on track to be delivered to stated time, quality and quantity targets (and are likely to be sufficient to meet the targets). **Highly likely that all targets will be met and outcomes/impacts achieved.**	Completed on time
Amber/Green	**Confident:** Successful delivery of all projects and targets is **likely (probability of delivery 75%<99%)**, **however constant attention is required** to ensure risks do not materialise into major issues threatening one or more priorities. **Likely that targets will be met and/or significant improvements will be seen as a result of the impact of currently planned interventions.**	**Off track** but corrective action is being taken at the project level and we are confident this will bring the project back on track: all major and most minor deliverables on track to be delivered to stated time, quality and quantity targets. **Likely that all targets will be met and/or see substantial improvement.**	Delayed but with minimal impact to project
Amber/Red	**Risk to delivery -** Successful delivery of **one or more projects** and associated targets is **in doubt (probability of delivery 50%<75%)**. Major risks and/or issues require urgent attention. **Unlikely that targets will be met without further interventions or scale up of existing interventions. Any improvements are expected to be small**.	**Off track:** One or more major interventions not on track to be successfully delivered. We are not confident in the plans to bring things back on track. May need to be escalated to Partnership Board. **One or more targets are unlikely to be met, and may not see significant improvement, without urgent attention.**	Delayed with some impact on project
Red	**Serious risk to delivery** Successful delivery of most or all projects, including associated three year targets, **is highly unlikely (Probability of delivery < 50%)**. Major risks and issues affecting timing, quality, deliverables and budget which do not appear resolvable at this stage. **Very unlikely targets will be met and/or there is likely to be no improvement.**	**Serious risk to delivery:** Most major interventions unlikely to be successfully delivered. We will consider whether funding to red projects should be cancelled and the project terminated early. The matter should be escalated to the partnership board immediately **Likely that no targets will be met and there will be no improvement in many or all.**	Incomplete / delayed with significant impact on project